

Net Present Value (NPV)

***NPV* is the present value of an investment project's net cash flows minus the project's initial cash outflow.**

$$NPV = \frac{CF_1}{(1+k)^1} + \frac{CF_2}{(1+k)^2} + \dots + \frac{CF_n}{(1+k)^n} - ICO$$

NPV Acceptance Criterion

The management of *Basket Wonders* has determined that the **required rate** is **13%** for projects of this type.

Should this project be accepted?

No! The **NPV** is negative. This means that the project is reducing shareholder wealth. [**Reject** as **$NPV < 0$**]

NPV Strengths and Weaknesses

Strengths:

- Cash flows assumed to be reinvested at the hurdle rate.
- Accounts for TVM.
- Considers all cash flows.

Weaknesses:

- May not include managerial options embedded in the project. See Chapter 14.

Profitability Index (PI)

PI is the ratio of the present value of a project's future net cash flows to the project's initial cash outflow.

Method #1:

$$PI = \left[\frac{CF_1}{(1+k)^1} + \frac{CF_2}{(1+k)^2} + \dots + \frac{CF_n}{(1+k)^n} \right] \div ICO$$

<< OR >>

Method #2:

$$PI = 1 + [NPV / ICO]$$

PI Acceptance Criterion

$$\begin{aligned} PI &= \text{RS.}38,572 / \text{RS.}40,000 \\ &= .9643 \text{ (Method 1)} \end{aligned}$$

Should this project be accepted?

No! The **PI** is less than 1.00. This means that the project is not profitable. [*Reject* as $PI < 1.00$]

PI Strengths and Weaknesses

Strengths:

- Same as NPV
- Allows comparison of different scale projects

Weaknesses:

- Same as NPV
- Provides only relative profitability
- Potential Ranking Problems

CONCLUSION AND EVALUATION OF CAPITAL BUDGETING

Evaluation Summary

Basket Wonders Independent Project

Method	Project	Comparison	Decision
PBP	3.3	3.5	Accept
IRR	11.47%	13%	Reject
NPV	-\$1,424	\$0	Reject
PI	.96	1.00	Reject