Northeastern University Buston, Massachusetts

College of Engineering

Upon recommendation of the President and Faculty and by authority of the Commonwealth of Massachusetts, the Board of Trustees has conferred the degree of Muster of Science in Computer Systems Engineering

upon

Ravi Ramakrishnan

with all the honors, privileges and responsibilities appertaining thereunto.

Signed and sealed at Boston. Massachusetts, this twenty-fifth day of Ianuary in the year two thousand and thirteen.